### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

<u>A I</u>	For the	2021 calendar year, or tax year beginning JU	L 1, 2021 and	ending ਹਾ	JN 30, 2022			
	Check if applicable	C Name of organization			D Employer id	entifica	tion number	
Г	Addre	CHARLOTTE FAMILY HOUSING						
F	Name chang				58-159:	9120		
F	Initial return	Number and street (or P.O. box if mail is not del	ivered to street address)	Room/suite	E Telephone n			
F	Final return	300 HAWTHORNE LANE, 3RD FLOOR	ivorou to otroot addrood;	Troomy care	704-335-			
	termin ated		ZIP or foreign postal code		G Gross receipts \$		3,532,868.	
	Ameno		3 1		H(a) Is this a gr	oup retu	ırn	
	Applic tion	F Name and address of principal officer: 1 EDIX	PEREZ		for subord	-		
	pendir	SAME AS C ABOVE			H(b) Are all subordi	inates inclu	ided? Yes No	
<u> </u>	Tax-exe	empt status: X 501(c)(3) 501(c) ( )		or 527	If "No," att	ach a lis	t. See instructions	
		e: WWW.CHARLOTTEFAMILYHOUSING.ORG			H(c) Group exe	mption r	number 🕨	
		5.ga::::::aa:::511;	sociation Other >	L Year	of formation: 198	5 <b>м</b> 9	State of legal domicile: NC	
Pa	art I	Summary						
Ф	1	Briefly describe the organization's mission or most			S EXPERIENCI	NG		
Š		HOMELESSNESS TO ACHIEVE LONG-TERM SEL	F-SUFFICIENCY THROUGH S	HELTER,				
Governance	2	Check this box 🕨 🔛 if the organization discor	•	sed of more	than 25% of its n	1 1		
ŏ	3	Number of voting members of the governing body				3	18	
		Number of independent voting members of the gov					18	
Activities &	5	Total number of individuals employed in calendar y				5	130	
Ĕ	6	Total number of volunteers (estimate if necessary)				6	139	
Ac	/ a	Total unrelated business revenue from Part VIII, co				7a	0.	
	l b	Net unrelated business taxable income from Form	990-1, Part I, line 11	·····	Prior Year	7b	Current Year	
ine	8	Contributions and grants (Part VIII, line 1h)			3,838,	893	3,257,661.	
	9	· /D // // // // // // // // // // //			3,030,	0.	0.	
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4,	and 7d)		6	223.	89,049.	
Be	11	Other revenue (Part VIII, column (A), lines 5, 4,				642.	32,527.	
	1	Total revenue - add lines 8 through 11 (must equal		3,873,		3,379,237.		
		Grants and similar amounts paid (Part IX, column (			1,118,		1,195,127.	
	1	Benefits paid to or for members (Part IX, column (A			, ,	0.	0.	
w	45	Salaries, other compensation, employee benefits (F			2,038,	840.	1,800,004.	
Expenses	16a	Professional fundraising fees (Part IX, column (A), li				0.	0.	
ber	. b	Total fundraising expenses (Part IX, column (D), line						
ũ	17	Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		696,	440.	609,678.	
	18	Total expenses. Add lines 13-17 (must equal Part I)	(, column (A), line 25)		3,854,	074.	3,604,809.	
	19	Revenue less expenses. Subtract line 18 from line	12		19,	684.	-225,572.	
Net Assets or	3			Ве	ginning of Current		End of Year	
sets	20	Total assets (Part X, line 16)			4,223,		3,736,350.	
TAS P	21	Total liabilities (Part X, line 26)			408,		392,271.	
<u>ڪ</u>	22	Net assets or fund balances. Subtract line 21 from Signature Block	line 20		3,814,	764.	3,344,079.	
	art II		Sandrad's an analysis and the sandrad and				and date and ball to the	
		Ities of perjury, I declare that I have examined this return,			•	-	nowledge and belief, it is	
true	, correc	t, and complete. Declaration of preparer (other than office	r) is based on all illiorniation of wi	licii preparer	Tias any knowledge			
ei.	_	Signature of officer			I Date			
Sig		PEDRO PEREZ, EXECUTIVE DIRECTOR			2 413			
Her	е	Type or print name and title						
		Print/Type preparer's name	Preparer's signature	To	Date Cr	ieck	7 PTIN	
Paid	d	JOHN NORMAN	JOHN NORMAN		1 /20 /00 if	lf-employed	P01506766	
	parer	Firm's name CLIFTONLARSONALLEN LLP			Firm's E		41-0746749	
-	Only	Firm's address 227 WEST TRADE STREET, S	UITE 800		, iiiii 3 Li			
	,	CHARLOTTE, NC 28202			Phone n	0.704-9	98-5200	
May	v the IF	S discuss this return with the preparer shown abo	/e? See instructions		1		X Yes No	

	1990 (2021) CHARLOTTE FAMILY HOUSING	58-1599120	Page 2
Pai	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		х
_	·		
1	Briefly describe the organization's mission: THE MISSION OF CHARLOTTE FAMILY HOUSING IS TO EMPOWER HOMELESS		
	FAMILIES TO ACHIEVE LONG-TERM SELF-SUFFICIENCY THROUGH SHELTER,		
	HOUSING, SUPPORT SERVICES AND ADVOCACY.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?		es X No
	If "Yes." describe these new services on Schedule O.		
•	,		Y N-
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		es 🔼 No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as me	easured by expense	es.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	the total expenses	, and
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 3,162,518. including grants of \$ 1,195,127. ) (Revenue	\$	)
	CHARLOTTE FAMILY HOUSING, INC. IS A PRIVATE NOT-FOR-PROFIT ENTERPRISE		
	WHICH WORKS TO SOLVE FAMILY HOMELESSNESS BY DOING THREE THINGS:		
	1. HOUSTING DAVIETING AND ADDRESS WITH THEODY AND ADDRESS OF HOUST DESCRIPTION OF HOUST DESCR		
	1. HOUSING FAMILIES: WE ADDRESS THE IMMEDIATE NEED OF HOMELESSNESS BY		
	SHELTERING HOMELESS FAMILIES AND HELP THEM FORGE A PATH BACK TO		
	HOUSING, ALONG WITH PROVIDING SHORT-TERM RENTAL ASSISTANCE IN		
	APARTMENTS ALL AROUND THE COMMUNITY		
	2. BUILDING PARTNERSHIPS: WE PARTNER WITH FAMILIES IN THE AREAS OF		
	FINANCIAL SELF-RELIANCE, CAREERS, EDUCATION, SUPPORT NETWORKS, AND		
	HEALTH AND WELLNESS, AND VOLUNTEERS FORM INTENTIONAL RELATIONSHIPS OF		
	·		
	ENCOURAGEMENT AND SUPPORT. CONTINUED ON SCHEDULE O		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue	\$	)
4c	(Code:) (Expenses \$	\$	)
	, (Lettered )	<u> </u>	
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e	Total program service expenses 3,162,518.		

Form 990 (2021) CHARLOTTE FAMILY F
Part IV Checklist of Required Schedules CHARLOTTE FAMILY HOUSING 58-1599120

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			V	NI.
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		Yes	No
•		1	х	
2	If "Yes," complete Schedule A	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ü	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	١Ť		
•	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			۱,,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	444		x
	Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d 11e	Х	
e f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
'	the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<b></b>		
	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			x
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		_ ^

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Form **990** (2021)

Pai	Crecklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
_	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L. Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	, , , , , , , , , , , , , , , , , , , ,	20		┢▔
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	0.7		x
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			,,
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
_	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance	_		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
			990	(2021)

CHARLOTTE FAMILY HOUSING Form 990 (2021) CHARLOTTE FAMILY HOUSING

Part V Statements Regarding Other IRS Filings and Tax Compliance

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ı aı	Statements negaring other instrainings and rax compliance (continued)			
_			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  filed for the calendar year ending with or within the year covered by this return.  2a 47			
	The distribution of the scalar distribution with the year develored by the retain	01.	Х	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	A	
2-	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.	2-		х
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b		1
	If "Yes," has it filed a Form 990-T for this year? <i>If</i> "No" to line 3b, provide an explanation on Schedule O  At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	30		
та	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
h	If "Yes," enter the name of the foreign country	<del></del> a		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? $\dots$	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
40-	amounts due or received from them.)  Continue (1007(-)(4)) many appropriate to the control of th	40-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	-		
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	Note: See the instructions for additional information the organization must report on Schedule O.	154		
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
-	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

Form 990 (2021) CHARLOTTE FAMILY HOUSING 58-1599120 Page (

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.					
	Check if Schedule O contains a response or note to any line in this Part VI			Х		
Sec	tion A. Governing Body and Management					
			Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	8				
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent 1b 1	8				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other					
	officer, director, trustee, or key employee?	2		Х		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision					
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х		
5	Did the organization become aware during the year of a significant diversion of the organization's assets?					
6	Did the organization have members or stockholders?	6		Х		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or					
	more members of the governing body?	7a		х		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or					
	persons other than the governing body?	7b		х		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:					
а	The governing body?	8a	х			
b		8b	Х			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the					
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)					
			Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,					
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х			
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х			
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe					
	on Schedule O how this was done	12c	Х			
13	Did the organization have a written whistleblower policy?	13	Х			
14	Did the organization have a written document retention and destruction policy?	14	Х			
15	Did the process for determining compensation of the following persons include a review and approval by independent					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official	15a	Х			
b	Other officers or key employees of the organization	15b	Х			
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a					
	taxable entity during the year?	16a		Х		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's					
	exempt status with respect to such arrangements?	16b				
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ► NONE					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availal	ole		
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website X Another's website X Upon request Other (explain on Schedule O)					
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cial			
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's books and records					
	CHILDREN & FAMILY SERVICES CENTER - 704-335-5488					
	601 ፑ 5ጥዝ ኖጥ ያጠቸጥቹ 450 ሮዝልክርለጥጥም እነሮ 28202					

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization no	or any related	orga	niza	tion	con	nper	sate	ed any current officer, d	irector, or trustee.	
(A)	(B)				<b>C</b> )			(D)	(E)	(F)
Name and title	Average	(do		Pos		<b>ነ</b> than e	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson i	is both	n an	compensation	compensation	amount of
	week	_	Cer ai	lu a u	recid	Tritus	iee)	from	from related	other
	(list any	irecto						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	trus		99/	n ben		1099-NEC)	1033-1120)	and related
	below	dual t	ntiona	_	(old m	st col	<u></u>	10001120)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) PEDRO PEREZ	40.00									
EXECUTIVE DIRECTOR				Х				141,539.	0.	0.
(2) DARREN ASH	1.00									
BOARD MEMBER		х						0.	0.	0.
(3) PAUL BAALMAN	1.00									
STRATEGIC COMMITTEE CHAIR		Х		Х				0.	0.	0.
(4) BETH BELL	1.00									
BOARD MEMBER		Х						0.	0.	0.
(5) DAN COTTINGHAM	1.00									
BOARD MEMBER		Х						0.	0.	0.
(6) MATT RICKETTS	1.00									
BOARD MEMBER		Х						0.	0.	0.
(7) ELIZABETH DICKENS	1.00									
BOARD MEMBER		Х						0.	0.	0.
(8) PAUL FINNEN	1.00									
INTERIM VICE-BOARD CHAIR & GOVERNANC		Х		Х				0.	0.	0.
(9) BEN HILL	1.00									
BOARD MEMBER		Х						0.	0.	0.
(10) DOUG HULSE	2.00									
BOARD CHAIR		Х		Х				0.	0.	0.
(11) KARI KALGREN	1.00									
BOARD MEMBER		Х						0.	0.	0.
(12) JESSICA KERR	1.00									
BOARD MEMBER		Х						0.	0.	0.
(13) ERIC MOODY	1.00									
FINANCE COMMITTEE CHAIR		х		Х				0.	0.	0.
(14) TRICIA WILSON MAGEE	1.00									
BOARD MEMBER		Х		L	L	L		0.	0.	0.
(15) PAULA MOSS	1.00									
BOARD MEMBER		х						0.	0.	0.
(16) LAMONT SIMMONS	1.00									
SECRETARY		Х		Х				0.	0.	0.
(17) SCOTT H. SHANNON	1.00									
BOARD MEMBER		Х						0.	0.	0.
132007 12-09-21										Form <b>990</b> (2021)

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CHARLOTTE FAMILY HOUSING 58-1599120 Page 8 Form 990 (2021) Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (D) (E) (F) Position Average Name and title Reportable Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations compensation ndividual trustee or director the hours for organization (W-2/1099-MISC/ from the Highest compensated related nstitutional truste (W-2/1099-MISC/ 1099-NEC) organization organizations ey employee 1099-NEC) and related below organizations line) (18) ROBERT HOYLA 1.00 BOARD MEMBER Х 0 0 0. (19) NATALIE ALSTON 1.00 BOARD MEMBER Х 0 0 0. 141,539 0. 0. 1b Subtotal 0. 0 c Total from continuation sheets to Part VII, Section A 0. 141,539. 0. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1 Yes No Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on 3 Х line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х rendered to the organization? If "Yes." complete Schedule J for such person **Section B. Independent Contractors** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address Description of services Compensation NONE

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Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

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CHARLOTTE FAMILY HOUSING

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Pa	τ ν	Ш	Statement of Re	venu	ie						
			Check if Schedule O	ontai	ns a re	sponse	or note to any lin			(0)	
								(A)	(B) Related or exempt	(C) Unrelated	( <b>D)</b> Revenue excluded
								Total revenue	function revenue	business revenue	from tax under
											sections 512 - 514
ts s	1	а	Federated campaigns		1	а	91,436.				
iran		b	Membership dues		1	b					
Š,		С	Fundraising events		1	С	290,438.				
Contributions, Gifts, Grants and Other Similar Amounts						d					
s, G		е	Government grants (contri	ibutio	ns) 1	е	691,841.				
is is		f	All other contributions, gifts,	grants,	, and						
but			similar amounts not included	above	1	f	2,183,946.				
Ę Ġ		g	Noncash contributions included in	lines 1a-	-1f <b>1</b>	g \$	29,500.				
Son		h	Total. Add lines 1a-1f				<b>&gt;</b>	3,257,661.			
							Business Code				
ø	2	а									
Š		b									
Ser		С									
E S		d									
Peg		e									
Program Service Revenue		f	All other program service	reveni	ue						_
			Total. Add lines 2a-2f								
	3	9	Investment income (includ								
	Ŭ		other similar amounts)	•		-	•	1,306.			1,306.
	4		Income from investment of					, .			,
	5		Royalties				•				
	J		noyanics	П		Real	(ii) Personal				
	6	2	Gross rents	6a	- ',	9,264.	(4)				
			Less: rental expenses	6b		0.					
			Rental income or (loss)	6c	4	9,264.					
			Net rental income or (loss)			,		49,264.			49,264.
			Gross amount from sales of	<u>' — : : : :</u>	(i) Sec	urities	(ii) Other	15,201.			15,201.
	′	а	assets other than inventory	<sub>70</sub>	.,	6,994.	• • • • • • • • • • • • • • • • • • • •				
		<b>L</b>	•	7a		0,331.	117,010.				
ø)		D	Less: cost or other basis	76	6	0,217.	56,044.				
ğ		_	and sales expenses	7b 7c		3,223.					
Revenue			Gain or (loss)				· · · · · · · · · · · · · · · · · · ·	87,743.			87,743.
<u>ج</u> ا			Net gain or (loss)					07,743.			07,743.
<del>g</del>	0	а	including \$								
٥			contributions reported on								
							0.				
		<b>L</b>	Part IV, line 18 Less: direct expenses								
			Net income or (loss) from				37,370.	-37,370.			-37,370.
			Gross income from gamin		•			37,370.			37,370.
	9	a	Part IV, line 19	-		I					
		h									
			Net income or (loss) from								
			Gross sales of inventory, I								
	10	а				10a					
		h	and allowances								
			· ·		of inve		1				
		Ü	Net income or (loss) from	saits (	oi iiive	поту	Business Code				
ns	44	_	MISCELLANEOUS REVEN	UE			624200	20,633.			20,633.
e e	11	_					021200	20,033.			20,033.
ilar		b									
Miscellaneous Revenue		۲ C	All other revenue								
Ž			All other revenue					20,633.			
		e	Total. Add lines 11a-11d					3,379,237.	0.	0.	121,576.
	12		Total revenue. See instruction	IIIS			<u></u>	3,313,431.	٠.	ı .	141,570.

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Do not include amounts reported on lines 6b. Total expenses Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 1,195,127. 1,195,127. individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, trustees, and key employees 148,315. 88,989. 29,663. 29,663. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 64,623. 1,314,368. 1,117,879. 131,866. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 3,884 3,205 250 429. 182,784. 221,179 14,083 24,312. Other employee benefits 9 112,258. 92,636. 7,229 12,393. 10 Payroll taxes Fees for services (nonemployees): 283,224 233,716. 18,240 31,268. Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) 1,926 640 1,286. 12 Advertising and promotion 53,790. 44,388. 5,938. 3,464 13 Office expenses 14 Information technology 15 Royalties 127,903 88,268. 14,602 25,033. 16 Occupancy 2,963 2,445. 191 327. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 558 957. Conferences, conventions, and meetings ..... 8,669. 7,154. 19 1,380. 1,139. 89 152. 20 Payments to affiliates \_\_\_\_\_ 21 61,773 50,975. 3,978 6,820. 22 Depreciation, depletion, and amortization ..... 20,273. 16,729. 1,306 2,238. 23 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) MISCELLANEOUS EXPENSES 47,777. 36,444. 5,257 6,076. b С d All other expenses 278,758. 3,604,809 3,162,518 163,533 Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720) Check here

Form **990** (2021)

Form 990 (2021)
Part X | Balance Sheet

CHARLOTTE FAMILY HOUSING

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Pai	rt X						
		Check if Schedule O contains a response or n	ote to an	/ line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	1,757,602.	1	1,486,450		
	2	Savings and temporary cash investments			2		
	3	Pledges and grants receivable, net		150,350.	3	193,250	
	4	Accounts receivable, net		153,440.	4	240,01	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub					
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqu	alified per	sons (as defined			
		under section 4958(f)(1)), and persons describ	ed in sec	ion 4958(c)(3)(B)		6	
S.	7	Notes and loans receivable, net				7	
Assers	8	Inventories for sale or use				8	
AS	9	Donat and a company of the state of the stat			48,408.	9	27,58
	10a	Land, buildings, and equipment: cost or other	.				
		basis. Complete Part VI of Schedule D	10a	1,141,976.			
	b	Less: accumulated depreciation		922,419.	294,281.	10c	219,55
	11	Investments - publicly traded securities	1,774,221.	11	1,526,35		
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, lin				13	
	14	Intangible assets		34,975.	14	33,13	
	15	Other assets. See Part IV, line 11	10,000.	15	10,00		
	16	Total assets. Add lines 1 through 15 (must ed		4,223,277.	16	3,736,35	
	17	Accounts payable and accrued expenses			139,027.	17	144,88
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complet			264,679.	21	209,01
S	22	Loans and other payables to any current or fo					
		trustee, key employee, creator or founder, suk	ostantial o	ontributor, or 35%			
Liabilities		controlled entity or family member of any of the	nese pers	ons		22	
Ž	23	Secured mortgages and notes payable to unre	elated thi	d parties		23	
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,	payables	o related third			
		parties, and other liabilities not included on lin	es 17-24)	Complete Part X			
		of Schedule D			4,807.	25	38,37
	26	Total liabilities. Add lines 17 through 25			408,513.	26	392,27
		Organizations that follow FASB ASC 958, c	heck her	• ► X			
Net Assets or Fund Balances		and complete lines 27, 28, 32, and 33.					
ă	27	Net assets without donor restrictions			3,425,929.	27	3,001,60
0	28	Net assets with donor restrictions		<u></u>	388,835.	28	342,47
2		Organizations that do not follow FASB ASC	958, che	ck here 🕨 🗌			
ב		and complete lines 29 through 33.					
5	29	Capital stock or trust principal, or current fund	ds			29	
מנו	30	Paid-in or capital surplus, or land, building, or	equipme	nt fund		30	
£	31	Retained earnings, endowment, accumulated	income,	or other funds		31	
Š	32	Total net assets or fund balances			3,814,764.	32	3,344,07
-	33	Total liabilities and net assets/fund balances			4,223,277.	33	3,736,35

Forn	n 990 (2021) CHARLOTTE FAMILY HOUSING	58-1599120	)	Pag	ge <b>12</b>
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		379,	
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,	604,	809.
3	Revenue less expenses. Subtract line 2 from line 1	3		225,	572.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			764.
5	Net unrealized gains (losses) on investments	5	-	245,	113.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	3,	344,	079.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		X
		_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c		Х
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit			
	Act and OMB Circular A-133?	L	За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit			
	an andita analaia mba an Cabadala O and daariiba annatana tahan ta madana anala andita		Ole		i

132012 12-09-21

Form **990** (2021)

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization **Employer identification number** CHARLOTTE FAMILY HOUSING 58-1599120 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990) 2021

CHARLOTTE FAMILY HOUSING

58-1599120

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## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3,094,887.	2,985,846.	3,543,017.	3,838,893.	3,257,661.	16,720,304.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	1,842.	1,842.	1,842.	1,842.	1,842.	9,210.
4	Total. Add lines 1 through 3	3,096,729.	2,987,688.	3,544,859.	3,840,735.	3,259,503.	16,729,514.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						811,760.
	Public support. Subtract line 5 from line 4.						15,917,754.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	3,096,729.	2,987,688.	3,544,859.	3,840,735.	3,259,503.	16,729,514.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	27,401.	20,177.	25,242.	27,861.	50,570.	151,251.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)			6,595.	7,501.	20,633.	34,729.
11	<b>Total support.</b> Add lines 7 through 10						16,915,494.
12	Gross receipts from related activities,	•				12	
13	•	-	rst, second, third, f	ourth, or fifth tax y	ear as a section 5	01(c)(3)	
<u> </u>	organization, check this box and stop						<b>&gt;</b>
	ction C. Computation of Publi					ГТ	04.10
14	Public support percentage for 2021 (I					14	94.10 %
15	Public support percentage from 2020					15	94.76 %
16a	33 1/3% support test - 2021. If the control is						
	stop here. The organization qualifies						
D	33 1/3% support test - 2020. If the c						. $\Box$
47-	and <b>stop here.</b> The organization qual	•	• •			and line 14 is 100/ a	
178	10% -facts-and-circumstances test	-					
	and if the organization meets the fact			-		-	▶ □
L	meets the facts-and-circumstances te	· ·		,	•	72 and line 15 is 1	
D	10% -facts-and-circumstances test	ū				•	U70 UI
	more, and if the organization meets the organization meets the facts-and-circu		•		•		▶□
19							
10	Private foundation. If the organization	in ala not check a l	oox on me is, toa	i, 100, 17a, 01 17b	, crieck tills box al	in see instructions	

Schedule A (Form 990) 2021

CHARLOTTE FAMILY HOUSING

58-1599120

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## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

qualify under the tests listed be Section A. Public Support	low, please com	plete Part II.)				
Calendar year (or fiscal year beginning in)	/a) 2017	(b) 2018	(a) 2010	(4) 2020	(a) 0001	(f) Total
·	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5					1	
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received					<del> </del>	
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support			T			T
Calendar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included on line 10b,						
whether or not the business is regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)		instance and think			-04(-)(0)	
14 First 5 years. If the Form 990 is for th	· ·			•	. , . ,	
check this box and stop here  Section C. Computation of Public	c Support Do	rcentage				<b>P</b>
•			I		45	
15 Public support percentage for 2021 (li			.,,		15	
16 Public support percentage from 2020 Section D. Computation of Inves					16	
•			no 10 oak : (f)		47	
17 Investment income percentage for 20					17	
18 Investment income percentage from 2					18	
19a 33 1/3% support tests - 2021. If the						/ is not
more than 33 1/3%, check this box an						
<b>b 33 1/3% support tests - 2020.</b> If the	organization did	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	ind
line 18 is not more than 33 1/3%, chec	ck this box and s	<b>top here.</b> The orga	inization qualifies a	as a publicly supp	orted organization	▶ <u>∟</u>
20 Private foundation If the organization	a did not abook a	boy on line 14 10	a ar 10h ahaak th	io hav and acc in	tw.otiono	<b>▶</b> □

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CHARLOTTE FAMILY HOUSING

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### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	-		
	2		
	За		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	- Gu		
	5b		
	5c		
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	8		
	9a		
	Ju		
	9b		
	9c		
	10a		
	10b		<u> </u>
ıl۵	A (Form	~ 00A)	2021

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CHARLOTTE FAMILY HOUSING 58-1599120 Schedule A (Form 990) 2021 Page 5 Part IV Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide <u>detail in Par</u>t VI 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No." describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the 1 supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, upervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) Section D. All Type III Supporting Organizations No Yes Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how 2 the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's 3 supported organizations plaved in this regard Section E. Type III Functionally Integrated Supporting Organizations 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. а b The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions) С No 2 Activities Test. Answer lines 2a and 2b below. Yes a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in 2b these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. За b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Sche	edule A (Form 990) 2021 CHARLOTTE FAMILY HOUSING			58-1599120	Page 6
	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orgar	nizations		·g
1	Check here if the organization satisfied the Integral Part Test as a qualifying			Part VI). See instru	ctions.
	All other Type III non-functionally integrated supporting organizations must		•	,	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Y (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Y (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
a	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
_3_	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Ye	ar
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			

Schedule A (Form 990) 2021

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions).

CHARLOTTE FAMILY HOUSING 58-1599120 Schedule A (Form 990) 2021 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes 1 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 Other distributions (describe in Part VI). See instructions. 6 6 7 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9 Distributable amount for 2021 from Section C, line 6 10 10 Line 8 amount divided by line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2021 a From 2016 **b** From 2017 c From 2018 **d** From 2019 e From 2020 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2021 distributable amount i Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2021 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2021 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2022. Add lines 3j and 4c. 8 Breakdown of line 7:

Schedule A (Form 990) 2021

a Excess from 2017
 b Excess from 2018
 c Excess from 2019
 d Excess from 2020
 e Excess from 2021

Schedule A	(Form 990) 2021	CHARLOTTE	FAMILY	HOUSING	58-159912	20 Page
Part VI	Supplemental Information Part IV, Section A, lines 1 line 1; Part IV, Section D,	, 2, 3b, 3c, 4b lines 2 and 3;	, 4c, 5a, 6, 9 Part IV, Sed	planations required by Part II, line 10; Part II, lin 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section Ection E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line lines 2, 5, and 6. Also complete this part for any	B, lines 1 and 2; Part IV, 1; Part V, Section B, line	e 12; Section C, e 1e; Part V,
	(See instructions.)					

Schedule B

(Form 990)

**Schedule of Contributors** 

► Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

2021

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for the latest information.

Name of the organization

CHARLOTTE FAMILY HOUSING

Employer identification number

58-1599120

Cni	ARLOTTE FAMILI HOUSING	30-1399120
Organization type (check o	ne):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
•	s covered by the <b>General Rule</b> or a <b>Special Rule.</b> (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.
General Rule		
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's	•
Special Rules		
sections 509(a)(1) a contributor, during	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) F, line 1. Complete Parts I and II.	I that received from any one
contributor, during literary, or education	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a the year, total contributions of more than \$1,000 exclusively for religious, charitable, scional purposes, or for the prevention of cruelty to children or animals. Complete Parts I (er ) instead of the contributor name and address), II, and III.	entific,
year, contributions is checked, enter h purpose. Don't cor	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a exclusively for religious, charitable, etc., purposes, but no such contributions totaled monere the total contributions that were received during the year for an exclusively religious emplete any of the parts unless the <b>General Rule</b> applies to this organization because it re, etc., contributions totaling \$5,000 or more during the year	ore than \$1,000. If this box , charitable, etc., eceived <i>nonexclusively</i>
answer "No" on Part IV, line	nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (For 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, a requirements of Schedule B (Form 990).	•

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Schedule	B (Form 990) (2021)		Page <b>2</b>
Name of o	rganization	E	Employer identification number
CHARLOTT	PE FAMILY HOUSING		58-1599120
Part I	Contributors (see instructions). Use duplicate copies of Part I	if additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Name, address, and ZIF + 4	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$95,00	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution

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Schedule B (Form 990) (2021)

Person Payroll

Noncash (Complete Part II for noncash contributions.)

623,006.

Schedule B (Form 990) (2021) Page **2** 

Name of o	rganization		Emplo	oyer identification number
CHARLOTT	E FAMILY HOUSING		5	8-1599120
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribu	tions	(d) Type of contribution
7		\$1	18,965.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribu	tions	(d) Type of contribution
8		\$23	30,147.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribu	tions	(d) Type of contribution
		\$		Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribu	tions	(d) Type of contribution
		\$		Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribu	tions	(d) Type of contribution
		\$		Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribu	tions	(d) Type of contribution
		\$		Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021) Page **3** 

Name of organization

Employer identification number

CHARLOTTE FAMILY HOUSING

58-1599120

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\ \ 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Schedule B (Form 990) (2021) Name of organization **Employer identification number** CHARLOTTE FAMILY HOUSING 58-1599120 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Page 4

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021
Open to Public

Open to Public Inspection

Name of the organization

CHARLOTTE FAMILY HOUSING

Employer identification number 58-1599120

Pai			milar Funds or A	ccounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6. (a) Donor advised	1 funds	(b) Funds and other accounts
4	Total number at and of year	(a) Donor advised	i lulius	(b) Funds and other accounts
1 2	Total number at end of year			
3	Aggregate value of grants from (during year)  Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w		d in donor advised fur	nds
Ū	are the organization's property, subject to the organization's	-		
6	Did the organization inform all grantees, donors, and donor ad			
Ū	for charitable purposes and not for the benefit of the donor or			
	impermissible private benefit?	,	• •	
Par				
1	Purpose(s) of conservation easements held by the organization			
	Preservation of land for public use (for example, recreat		Preservation of a his	torically important land area
	Protection of natural habitat		Preservation of a cer	tified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribu	tion in the form of a c	onservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic stru	ucture included in (a)		2c
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not on	a historic structure	
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or te	erminated by the organ	nization during the tax
	year ▶			
4	Number of states where property subject to conservation eas	ement is located		
5	Does the organization have a written policy regarding the peri	iodic monitoring, inspecti	on, handling of	
	violations, and enforcement of the conservation easements it			
6	Staff and volunteer hours devoted to monitoring, inspecting, h	handling of violations, and	d enforcing conservati	on easements during the year
_	<u> </u>			
7	Amount of expenses incurred in monitoring, inspecting, handless and the second of the	ling of violations, and enf	orcing conservation ea	asements during the year
•	December 2015	ti-£ . thi	f + i 170/h\/.4\/F	N/:)
8	Does each conservation easement reported on line 2(d) above	• •		··· — —
0	and section 170(h)(4)(B)(ii)?			
9	balance sheet, and include, if applicable, the text of the footne		<u>-</u>	
	organization's accounting for conservation easements.	ote to the organization's	ililariciai staternerits ti	lat describes trie
Par		Art. Historical Trea	sures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form		,	
	If the organization elected, as permitted under FASB ASC 958		nue statement and ba	lance sheet works
	of art, historical treasures, or other similar assets held for pub	, ,		
	service, provide in Part XIII the text of the footnote to its finan			
b	If the organization elected, as permitted under FASB ASC 958			e sheet works of
	art, historical treasures, or other similar assets held for public	· ·		
	provide the following amounts relating to these items:	,, <del>.</del> .	-	. ,
	(i) Revenue included on Form 990, Part VIII, line 1			• \$
2	If the organization received or held works of art, historical trea			
	the following amounts required to be reported under FASB AS	SC 958 relating to these i	tems:	
а	Revenue included on Form 990, Part VIII, line 1			• \$
b	Assets included in Form 990, Part X			
	For Paperwork Reduction Act Notice, see the Instructions			Schedule D (Form 990) 2021

Sche	dule D (Form 990) 2021 CHARLOTTE E	AMILY HOUSING				58-159	9120	Pa	age 2
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Othe	er Simila	ar Assets	(contin		
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant	use of its			
	collection items (check all that apply):								
а	Public exhibition	d		hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	•	•	•		ose in Part	XIII.		
5	During the year, did the organization solicit o		,	,		_	_		_
ъ.	to be sold to raise funds rather than to be ma						Yes		No
Pai	t IV Escrow and Custodial Arrang		te if the organizatio	n answered "Yes" o	n Form 99	00, Part IV,	line 9, or		
	reported an amount on Form 990, Par								
1a	Is the organization an agent, trustee, custodi		•				٦.,	v	٦
	on Form 990, Part X?					L	_ Yes	A	No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing table:				Amoun	+	
_	Denimina halana				4-		Amoun	268,	237
	Beginning balance							200,	
	Additions during the year							58	422.
f	Distributions during the year							209,	
	Ending balance						Yes		No
	If "Yes," explain the arrangement in Part XIII.				•				j
Par									
	· ·	(a) Current year	(b) Prior year	(c) Two years back		years back	(e) Four	r years	back
1a	Beginning of year balance	1,774,221.	1,412,553.	1,020,587.	1,	062,316.		990,	896.
	Contributions	57,466.	86,038.	923,134.		63,289.			18.
	Net investment earnings, gains, and losses	-234,514.	374,083.	30,279.		41,255.		80,	051.
d									
е	Other expenditures for facilities								
	and programs	56,994.	86,037.	550,487.		138,289.			
f	Administrative expenses	13,822.	12,416.	10,960.		7,984.		8,	649.
g	End of year balance	1,526,357.	1,774,221.	1,412,553.	1,	020,587.	1,	,062,	316.
2	Provide the estimated percentage of the curr	ent year end balance	(line 1g, column (a)	) held as:					
а	Board designated or quasi-endowment	98.5000	_%						
b	Permanent endowment  1.5000	%							
С		%							
	The percentages on lines 2a, 2b, and 2c show	•							
За	Are there endowment funds not in the posses	ssion of the organiza	tion that are held ar	nd administered for t	the organi	zation	1	<b>V</b>	
	by:							Yes	No
	(i) Unrelated organizations						3a(i)	Х	
	(ii) Related organizations	Maria Pakadaa aa aa aa aa					3a(ii)		X
_	If "Yes" on line 3a(ii), are the related organiza						3b		
Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		vment tunas.						
	Complete if the organization answered		. Part IV. line 11a. S	ee Form 990. Part X	. line 10.				
	Description of property	(a) Cost or of		T	Accumula	ted	(d) Boo	k valu	
	bescription of property	basis (investm		' '	epreciatio		( <b>u</b> ) 500	n value	5
	Land	<del>-                                    </del>	,	, ,	,				
	Buildings			707,223.	545	,116.		162,	107.
	Leasehold improvements			145,738.		,699.			039.
	Equipment			246,768.		,357.			411.
	Other			42,247.		,247.			0.
	I. Add lines 1a through 1e. (Column (d) must e		K. column (B). line 10	Oc.)		▶		219,	557.

Schedule D	(Form 990) 2021 CHARLOTTE FAMILY	HOUSING		58-1599120	Page 3
Part VII	Investments - Other Securities.				
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11b. See Form 990, Part X, line 12.		
(a) Descrip	otion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market	value
(1) Financia	al derivatives				
(2) Closely	held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Col. (	b) must equal Form 990, Part X, col. (B) line 12.)				
	Investments - Program Related.				
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11c. See Form 990, Part X, line 13.		
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market	value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX	Other Assets.				
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11d. See Form 990, Part X, line 15.		
	(a)	Description		(b) Book v	/alue
(1)	•	·			
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	ımn (b) must equal Form 990, Part X, col. (B) line	15)			
Part X	Other Liabilities.	<del>5 10./</del>			
	Complete if the organization answered "Yes"	on Form 990. Part IV. line 1	11e or 11f. See Form 990. Part X. line	e 25.	
1.	(a) Description of liability			(b) Book v	/alue
	deral income taxes			(3) 2001.	
	PITAL LEASES				38,373.
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					20 272
	ımn (b) must equal Form 990, Part X, col. (B) line			<u> </u>	38,373.
	for uncertain tax positions. In Part XIII, provide				
organiz	ation's liability for uncertain tax positions under	FASB ASC 740. Check he	re if the text of the footnote has beer	n provided in Part XI	X
				Schedule D (Form	990) 2021

132053 10-28-21

Sche	dule D (Form 990) 2021 CHARLOTTE FAMILY HOUSING			58-1599120	Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stat	tements With R	evenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	ne 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	3,232,965.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments		-245,113.	-	
b	Donated services and use of facilities		98,841.	-	
С	Recoveries of prior year grants			-	
d	Other (Describe in Part XIII.)	2d		-	146 272
е	Add lines 2a through 2d			2e	-146,272.
3	Subtract line 2e from line 1			3	3,379,237.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	45			
a	Investment expenses not included on Form 990, Part VIII, line 7b			-	
b	Other (Describe in Part XIII.) Add lines <b>4a</b> and <b>4b</b>			4c	0.
5	Add lines <b>4a</b> and <b>4b</b> Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.			5	3,379,237.
	t XII Reconciliation of Expenses per Audited Financial Sta	atements With E	xpenses per F		, ,
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	ne 12a.			
1	Total expenses and losses per audited financial statements			1	3,703,650.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	98,841.		
b	Prior year adjustments				
С	Other losses	1 4 1			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	98,841.
3	Subtract line 2e from line 1			3	3,604,809.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b			-	
b	Other (Describe in Part XIII.)				0
	Add lines 4a and 4b			4c	3,604,809.
5 Par	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 t XIII   Supplemental Information.	8.)		5	3,004,009.
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	1: Part IV lines 1h ar	nd 2h: Part V line 4	l· Part X line 2· F	Part XI
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide ar			r, r art X, iii ic 2, r	art Ai,
	ed and 45, and 1 at 701, into 2d and 45.7100 complete this part to provide a	ry additional imornia			
PART	IV, LINE 2B:				
CHAR	LOTTE FAMILY HOUSING MAINTAINS CLIENT'S FUNDS IN AN ESCRO	W ACCOUNT			
WHIC	H CAN BE WITHDRAWN AT ANY POINT DURING THE TWO-YEAR PROGR	RAM.			
D3.D0	W LIND A				
PART	V, LINE 4:				
שעע	FOUNDATION FOR THE CAROLINAS (THE "FOUNDATION") HOLDS IN	TDIICT			
11115	FOUNDATION FOR THE CAROLINAS (THE FOUNDATION / HOLDS IN	TROST,			
ACCO	UNTS FOR THE BENEFIT OF THE ORGANIZATION. THE ORGANIZATIO	N MAY REQUEST			
	<u> </u>				
ANNU	AL DISTRIBUTIONS OF ACCUMULATED INCOME FROM THESE ACCOUNT	s.			
		-			
RECO	MMENDATIONS FOR DISTRIBUTION OF PRINCIPAL, AS CONSIDERED	NECESSARY BY			
	·				
THE	BOARD OF DIRECTORS OF THE ORGANIZATION MAY BE MADE TO THE	FOUNDATION.			
THE	FOUNDATION HAS COMPLETE DISCRETION AS TO THE TIMING AND A	MOUNTS OF			
DIST	RIBUTIONS FROM THESE FUNDS; HOWEVER, THE FOUNDATION HAS N	O VARIANCE			
132054	10-28-21			Schedule D (Fo	orm 990) 202 <sup>-</sup>

Schedule D (Form 990) 2021 CHARLOTTE FAMILY HOUSING	58-1599120	Page <b>5</b>
Part XIII Supplemental Information (continued)		<b>.</b>
POWER TO DISTRIBUTE ANY PORTION OF THESE FUNDS TO ANOTHER NONPROFIT		
Towns to bediened introduction of finder founds to intofine nontholis		
ENTITY.		
PART X, LINE 2:		
THE ORGANIZATION'S INCOME TAX RETURNS ARE SUBJECT TO REVIEW AND		
EXAMINATION BY FEDERAL, STATE, AND LOCAL AUTHORITIES. THE ORGANIZATION IS		
NOT AWARE OF ANY ACTIVITIES THAT WOULD JEOPARDIZE ITS TAX-EXEMPT STATUS.		
THE ORGANIZATION IS NOT AWARE OF ANY ACTIVITIES THAT ARE SUBJECT TO TAX ON		
UNRELATED BUSINESS INCOME OR EXCISE OR OTHER TAXES.		
ONCERNIED DODINED INCOME ON EMCIDE ON OTHER TIMES.		
GAAP REQUIRE THE ORGANIZATION TO RECOGNIZE A TAX BENEFIT OR EXPENSE FROM		
AN INCREMENTAL MAY DOCUMEN ONLY TO THE TALK MODE LIVELY MILAN NOM MULTI MAY		
AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX		
POSITION WILL BE SUSTAINED ON EXAMINATION BY THE TAX AUTHORITIES, BASED ON		
THE TECHNICAL MERITS OF THE POSITION. MANAGEMENT BELIEVES THE		
ORGANIZATION HAD NO UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2020.		

#### **SCHEDULE G** (Form 990)

Department of the Treasury

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public

Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization	FAMILY HOUSING					Employer ide 58-159912	ntification number
		arad IIV	'aall as	a Farm 000 Dart IV I	ina 1		
required to complete this part	Complete if the organization answe	erea " Y	es" or	n Form 990, Part IV, I	ine 1	7. Form 990-EZ	Tilers are not
Indicate whether the organization rais		a activ	/itios	Chook all that apply			
a Mail solicitations				jovernment grants			
$\overline{}$							
_				nment grants			
c Phone solicitations	g Special	Tunara	alsing	events			
d In-person solicitations		<i>(</i> : 1					
2 a Did the organization have a written of					tees,		
key employees listed in Form 990, P						Yes	
<b>b</b> If "Yes," list the 10 highest paid indiv		ant to	agree	ments under which ti	ne tur	ndraiser is to be	)
compensated at least \$5,000 by the	organization.						
		(iii)	Did		(v)	Amount paid	( ) A
(i) Name and address of individual	(ii) Activity	fund	Did raiser ustody	(iv) Gross receipts	to (c	or retained by)	(vi) Amount paid to (or retained by)
or entity (fundraiser)	(ii) / totivity	or cor	ntrol of utions?	from activity		fundraiser ted in col. (i)	organization
					110		
		Yes	No	4			
			_				
F-4-1							
	- to a state and a Parameter A. a Parameter						
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit of	contrib	utions	s or has been notified	IT IS	exempt from re	gistration
or neerising.							
LHA For Paperwork Reduction Act Noti	ice, see the Instructions for Form 9	990 or	990-E	Z.		Schedule	G (Form 990) 202

DocuSign Envelope ID: 7904A73E-F6D5-466D-9E56-6AC68F1621DD CHARLOTTE FAMILY HOUSING Schedule G (Form 990) 2021 Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col. (a) through NASCAR BREAKFAST QUAIL HOLLOW col. (c)) (event type) (event type) (total number) 184,318 36,700. 69,420 290,438. Gross receipts 2 Less: Contributions 184,318 36,700. 69,420 290,438. Gross income (line 1 minus line 2) 4 Cash prizes Noncash prizes Direct Expenses 17,685. 1,450. 19,135. Rent/facility costs 7 Food and beverages Entertainment 11,985. 5,610. 640 18,235. Other direct expenses 37,370. **10** Direct expense summary. Add lines 4 through 9 in column (d) -37,370. 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (a) Bingo (c) Other gaming Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes % Yes 6 Volunteer labor No Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d)

9	Enter the state(s) in which the organization conducts gaming activities:		
а	Is the organization licensed to conduct gaming activities in each of these states?	Yes	No
b	o If "No," explain:		
10a	Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?	Yes	No No
b	o If "Yes," explain:		

132082 10-21-21

Schedule G (Form 990) 2021 CHARLOTTE FAMILY HOUSING	58-1599120	Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes	No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
to administer charitable gaming?	Yes [	No
13 Indicate the percentage of gaming activity conducted in:		
a The organization's facility	13a	%
<b>b</b> An outside facility		<u></u> %
14 Enter the name and address of the person who prepares the organization's gaming/special events books and rec		
Name ▶		
Address		
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes [	No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the a	amount	
of gaming revenue retained by the third party >\$		
c If "Yes," enter name and address of the third party:		
Name		
Address >		
16 Gaming manager information:		
Name		
Gaming manager compensation ▶ \$		
Description of services provided		
Description of services provided		
Director/officer Employee Independent contractor		
17 Mandatory distributions:		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
retain the state gaming license?	Yes	No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or sper	nt in the	
organization's own exempt activities during the tax year ▶ \$		
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and	(v): and Part III, lines 9, 9b	. 10b.
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	( ),	,

Schedule G (Form 990)	CHARLOTTE FAMILY HOUSING	58-1599120	Page 4
Schedule G (Form 990) Part IV Supplemental Info	rmation (continued)		

SCHEDULE I (Form 990)

Department of the Treasury

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

OMB No. 1545-0047

2021
Open to Public

Internal Revenue Service Inspection ► Go to www.irs.gov/Form990 for the latest information. Name of the organization **Employer identification number** 58-1599120 CHARLOTTE FAMILY HOUSING Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV. line 21. for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2021 CHARLOTTE FAMILY HOUS.	ING				56-1599120 Page 2
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	s. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CLIENT SUBSIDIES FOR HOUSING AND TRANSPORTATION.	532	1,195,048.	0.		
Part IV Supplemental Information. Provide the information rec	quired in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.	
PART I, LINE 2:					
CFH FOLLOWS ALL THE RECORDKEEPING AND REPORTING RE	EQUIREMENTS OF	HUD, THE			
CITY OF CHARLOTTE, MECKLENBURG COUNTY, AND INLIVIA	AN (FORMERLY C	CHARLOTTE			
HOUSING AUTHORITY).					

Types of Property

#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

(b)

(c)

OMB No. 1545-0047

Open to Public Inspection

(d)

Department of the Treasury Internal Revenue Service

Part I

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number CHARLOTTE FAMILY HOUSING 58-1599120

		(a)	(b)	(c)	(d)			
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on	Method of de noncash contribu			
		арріісаріе		Form 990, Part VIII, line 1g	Horicasii continbu	lion an	lourite	, 
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods	Х		29,500.	FMV			
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other							
26	Other							
27	Other							
28	Other ()							
29	Number of Forms 8283 received by the organiz	zation during	the tax year for co	ontributions				
	for which the organization completed Form 828	33, Part V, D	onee Acknowledge	ement <b>29</b>				
					,		Yes	No
30a	During the year, did the organization receive by							
	must hold for at least three years from the date	of the initia	l contribution, and	which isn't required to be us	sed for			
	exempt purposes for the entire holding period?					30a		X
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance p	oolicy that re	quires the review o	of any nonstandard contribut	ions?	31		X
32a	Does the organization hire or use third parties of	or related or	ganizations to solid	cit, process, or sell noncash				
	contributions?					32a		X
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in co	olumn (c) foi	a type of property	for which column (a) is ched	cked,			
	describe in Part II.							

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Schedule M	1 (Form 990) 2021 CHARLOTTE FAMILY HOUSING	58-1599120	Page 2
Part II	<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, is reporting in Part I, column (b), the number of contributions, the number of items received, or this part for any additional information.	and 33, and whether the organiza a combination of both. Also com	ation

Schedule M (Form 990) 2021

132142 11-17-21

**SCHEDULE 0** (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury ▶ Go to www.irs.gov/Form990 for the latest information. Inspection Internal Revenue Service Name of the organization **Employer identification number** CHARLOTTE FAMILY HOUSING 58-1599120 PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: HOUSING, SUPPORT SERVICES AND ADVOCACY. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: EMPOWERING CHANGE: WE OFFER MATCHED SAVINGS ACCOUNTS, FINANCIAL ASSISTANCE FOR QUALIFIED EMERGENCIES, AND A HOLIDAY STORE WHERE FAMILIES BUDGET FOR AND PURCHASE GIFTS FOR A PORTION OF THE PRICE, ORDER TO PRESERVE DIGNITY AND SELF-ESTEEM, INCREASE PERSONAL ACCOUNTABILITY, AND DECREASE DEPENDENCY. CFH SHELTER PHASE: THE ORGANIZATION OFFERS TWO SHELTER SITES: PLAZA PLACE AND HAWTHORNE PLACE. IN THE SHELTER PHASE. SOCIAL WORKER AND HOUSING RESOURCE COORDINATOR WORK CLOSELY WITH FAMILIES OVER A PERIOD OF 90 DAYS TO REMOVE BARRIERS TO OBTAINING HOUSING. PLAZA PLACE IS A FIFTEEN-BEDROOM FACILITY LOCATED ON THE PLAZA AND PROVIDES SHORT-TERM TRANSITIONAL SHELTER FOR HOMELESS FAMILIES WHILE PROVIDING COMPREHENSIVE SUPPORT. FAMILIES HAVE THEIR OWN BEDROOM AND MOST HAVE THEIR OWN BATHROOM (SMALLER FAMILIES MAY SHARE A BATHROOM). A LARGE LIVING ROOM IS SHARED FOR GROUP MEETINGS AND FOR FAMILY TIME IN THE EVENINGS. EACH FAMILY HAS ACCESS TO A SMALL REFRIGERATOR AND CABINETS TO STORE THEIR OWN FOOD AND IS RESPONSIBLE FOR COOKING THEIR

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

OWN MEALS.

Schedule O (Form 990) 2021 Page 2 **Employer identification number** Name of the organization CHARLOTTE FAMILY HOUSING 58-1599120 2. HAWTHORNE PLACE IS A SIX-BEDROOM FACILITY LOCATED INSIDE ST. JOHN'S BAPTIST CHURCH AND PROVIDES A SHORT-TERM TRANSITIONAL SHELTER FOR HOMELESS FAMILIES WHILE PROVIDING COMPREHENSIVE SUPPORT. ALL FAMILIES HAVE THEIR OWN BEDROOM AND MAY SHARE A BATHROOM WITH ANOTHER FAMILY "JACK AND JILL" STYLE. MEALS ARE SHARED "FAMILY STYLE" TWO NIGHTS A WEEK AND FOR SUNDAY LUNCH. FAMILIES HAVE ACCESS TO THEIR OWN REFRIGERATOR/CABINETS TO PREPARE THEIR OWN MEALS THE OTHER NIGHTS OF THE WEEK. STAFFING IS PROVIDED BY A COMBINATION OF PAID EMPLOYEES AND VOLUNTEERS. DURING THE DAY. FAMILIES CAN GO TO A DAYCENTER AT PLAZA PLACE WHERE CHILDREN ARE PICKED UP AND DROPPED OFF FOR SCHOOL. DAYCENTER AMENITIES INCLUDE SHOWERS, LAUNDRY FACILITIES, LOCKERS COMPUTERS, TELEPHONE, CABLE, AND AN ADDRESS FOR MAIL PURPOSES. CFH HOUSING PHASE: THE ORGANIZATION OFFERS SUBSIDIZED HOUSING TO APPROXIMATELY 200 HOMELESS FAMILIES PER YEAR. HOUSING IS PROVIDED VIA VACANT APARTMENTS ALL AROUND THE COMMUNITY. THE SIZE OF THE APARTMENT AND THE RENT RANGE ARE DETERMINED BY ORGANIZATION STAFF, WHILE THE PARTICIPANT HAS INPUT INTO THE LOCATION OF THE APARTMENT (AS AVAILABILITY ALLOWS). THESE FACTORS ARE DEPENDENT ON FAMILY SIZE AND THE AMOUNT OF INCOME OF EACH PARTICIPANT. EACH CLIENT'S PORTION OF THE RENT IS CALCULATED USING A CONSISTENT FORMULA, WITH THE ORGANIZATION SUBSIDIZING THE REMAINING BALANCE. ONE YEAR OF SOCIAL WORK SERVICES IS PROVIDED TO EACH FAMILY WITH THE POTENTIAL FOR A ONE YEAR RENEWAL IF THE FAMILY CONTINUES TO MEET ELIGIBILITY REQUIREMENTS. ALL FAMILIES IN THE CFH HOUSING PHASE RECEIVE THE SUPPORT OF A CLINICAL FAMILY SOCIAL WORKER TO HELP ELIMINATE THEIR BARRIERS TO MAINTAINING HOUSING, ESPECIALLY RELATING TO AREAS OF FINANCIAL KNOWLEDGE, CHILDREN'S EDUCATION, AND HEALTH AND WELLNESS

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Name of the organization  CHARLOTTE FAMILY HOUSING	Employer identification number 58-1599120
(INCLUDING MENTAL HEALTH AND ADDICTION SUPPORT). FAMILIES WILL ALSO BE	
OFFERED A HOPE TEAM, A GROUP OF 4-6 VOLUNTEERS THAT PROVIDES SUPPORT	
AND ENCOURAGEMENT.	
FORM 990, PART VI, SECTION B, LINE 11B:	
FINANCE COMMITTEE WILL MEET WITH AUDITORS TO REVIEW RETURN IN DETAIL. THE	
RETURN WILL THEN BE MADE AVAILABLE TO ALL BOARD MEMBERS FOR A WEEK TO	
REVIEW AND ASK QUESTIONS OR RAISE CONCERNS. THE RETURN WILL BE FILED AFTER	
COMPLETION OF THE BOARD REVIEW PERIOD.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE CONFLICT OF INTEREST POLICY IS PROVIDED TO EACH BOARD MEMBER AND THE	
EXECUTIVE DIRECTOR AT ORIENTATION AND AGAIN ANNUALLY. THERE IS A FULL	
DISCUSSION OF THE POLICY ANNUALLY, AND EACH BOARD MEMBER, AS WELL AS THE	
EXECUTIVE DIRECTOR, IS ASKED TO SIGN A STATEMENT OF UNDERSTANDING OF THE	
POLICY. THOSE STATEMENTS ARE KEPT ON FILE, AND REFERRED TO ON A PERIODIC	
BASIS.	
FORM 990, PART VI, SECTION B, LINE 15:	
EXECUTIVE DIRECTOR - THE FINANCE COMMITTEE REVIEWS COMPARABILITY DATA FOR	
THIS POSITION, AND RECOMMENDS ANY SALARY ADJUSTMENTS. THE RECOMMENDATION OF	
THE FULL FINANCE COMMITTEE IS SHARED WITH THE FULL BOARD OF DIRECTORS.	
OTHER OFFICERS OR KEY EMPLOYEES - SHARED SERVICES PROVIDES COMPARABILITY	
DATA. THE EXECUTIVE DIRECTOR APPROVES ALL PAY INCREASES.	
FORM 990, PART VI, SECTION C, LINE 19:	
CFH MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND	
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Schedule O (Form 990) 2021	Page 2
Name of the organization CHARLOTTE FAMILY HOUSING	Employer identification number 58-1599120
FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.	
FORM 990, PART XII, LINE 2C	
THE PROCESS HAS REMAINED UNCHANGED FROM THE PRIOR YEAR.	
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